

Strategic Objective (SO): 1.05 Utilize meaningful, job-embedded professional development to support student achievement.

Topic of SO, e.g., Math, PEAKS, etc.: All BHS content areas.

Leader: HS Instructional Leadership Team

(administrators, instructional coaches, and department

leaders.)

Team Members: All HS departments

Action Plan Projected Completion Date: Ongoing with progress monitoring at end of semester 1 & 2.

Evaluation Plan: Describe steps you will take to determine if you have reached this strategic objective. When teachers are using job-embedded professional development, we predict that we will receive more requests for training from instructional coaches and fewer requests for "single-shot" traditional training that may occur at a professional conference. Instructional coaches will record data regarding type and number of teacher requests for professional development. We will continue to analyze this data throughout the year to assess staff migration to the new professional development model.

Best Practice Investigation: What information is uncovered looking at best practice in relation to this strategic objective. Best practice is job embedded professional development. It is school based and is integrated into the workday, consisting of teachers assessing and finding solutions for authentic and immediate problems of practice as part of a cycle of continuous improvement (Hawley & Valli, 1999; National Staff Development Council, 2010). It is a shared, ongoing process that is locally rooted and makes a direct connection between learning and application in daily practice, thereby requiring active teacher involvement in cooperative, inquiry-based work (Hawley & Valli, 1999).

Action Steps	Who	Timeframe
What actions will be taken to achieve this SO? Include what	Who will be responsible for	What is a realistic
staff may need to learn to accomplish this SO.	what actions?	timeframe for each action?
1. With the help of instructional coaches, teachers will	1. Instructional Coaches	1. On-going with
access the Successful Practices Network to incorporate		roll-out to begin fall
rigor and relevance framework into their lesson planning		2011.
and adjust quadrant D plans currently in use.		
2. Faculty will use early release time to share/experience	2. Math, English, Social	2. On-going
best practices/strategies in a collaborative learning model.	Studies Dept.	
3. With help from instructional coaches, faculty will	3. English Dept.	3. 2011/2012
receive training in technology and quadrant D concept.		
4. Instructional coaches will help gather relevant and	4. Social Studies Dept.	4. 2011/2012
appropriate IEFA material that will be incorporated into	-	
specific social studies coursework.		
5. Faculty will work with instructional coaches to research	5. Math Dept.	5. 2011/2012
and share successful practices in using a variety of	-	
appropriate math tools for problem solving.		
6. Bridger staff will use daily collaboration time to foster	6. Bridger Faculty	6. On-going with
job-embedded professional development. This process		implementation to

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Progress expected by the end of the year: We anticipate increased use of instructional coaches across the curriculum. We anticipate that many teachers from all content areas will request and receive help from the instructional coaches, ranging from specific lessons to broad course development and assessments. We believe that the use of the instructional coach model will create opportunities for job embedded professional development where staff are encouraged to explore new strategies and test the validity of the strategy in their classrooms. As the year progresses, we anticipate that the role of instructional coaching will transform; from "help me to find" and to "help me to implement change." We also anticipate that increasing numbers of staff will use the alternative PIR model in an effort to personalize their professional development.

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